

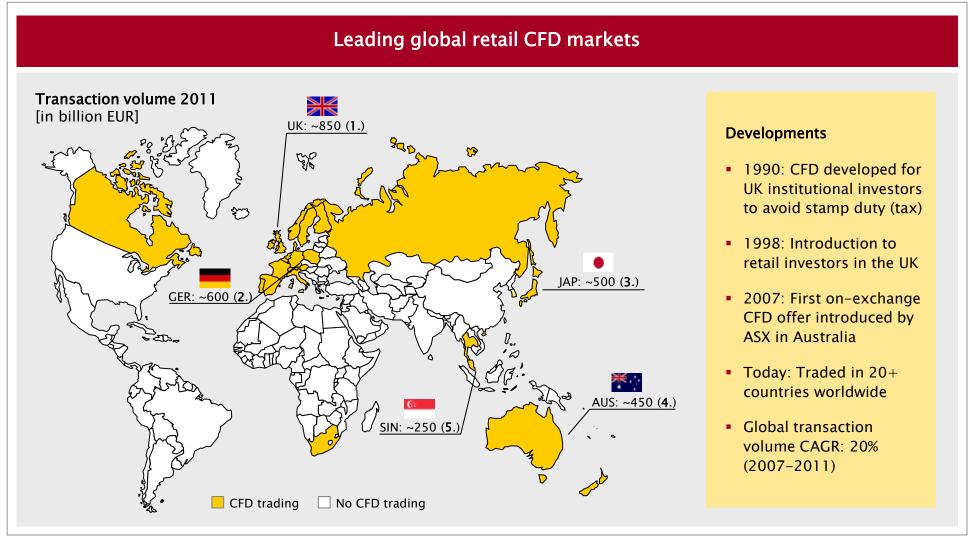
Contract for Difference (CFD) Trading - Snapshot Market Study -

Munich, September 2012

NOTICE: Proprietary & Confidential

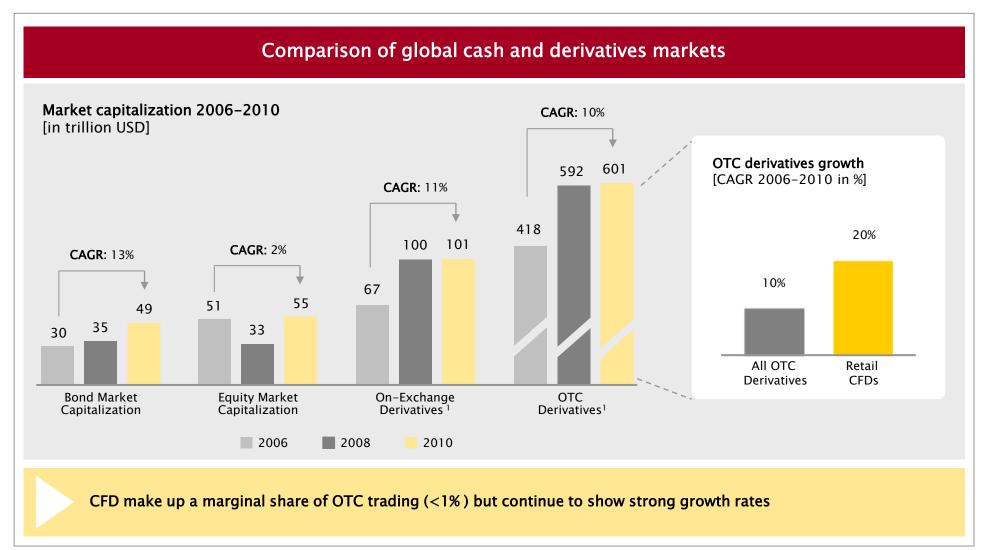
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Since being introduced to retail investors in 1998, CFDs have witnessed a fast international proliferation



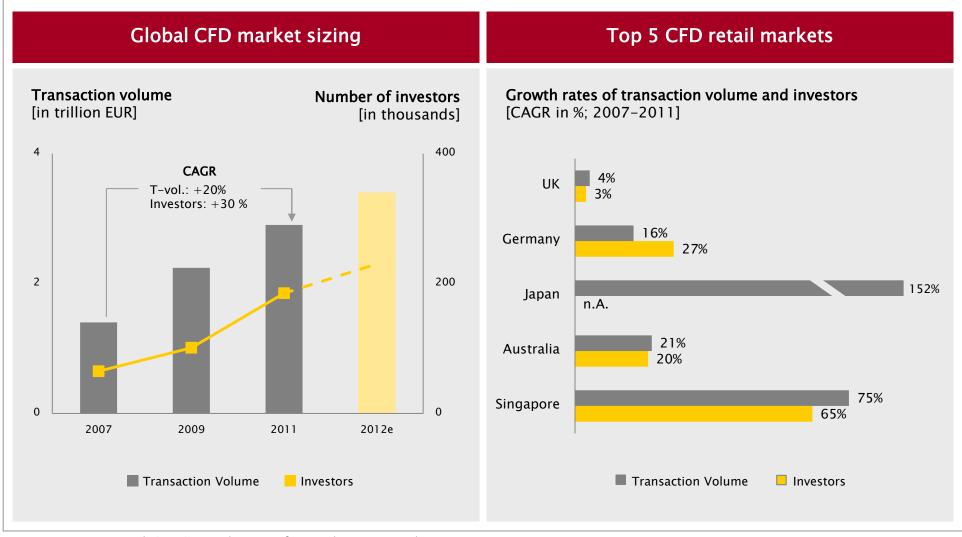
Source: Investment Trends (2011), Annual Reports of CFD brokers, METIS Analysis

In terms of relative growth, retail CFDs have outpaced the overall OTC annual average growth rate by a factor of two



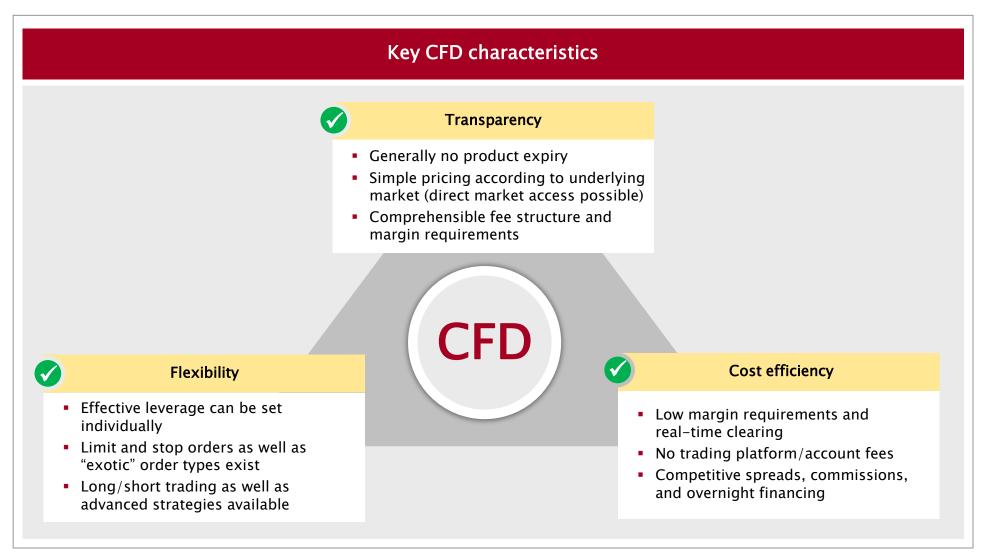
¹⁾ On-exchange derivatives and OTC derivatives are based on notional values Source: BIS, WFE, METIS Analysis

The global CFD market is experiencing a pronounced increase in popularity among investors and is growing across all major markets



Source: Investment Trends (2011), Annual Reports of CFD Brokers, METIS Analysis

CFDs are transparent and cost efficient derivatives, which enable tailored trading strategies



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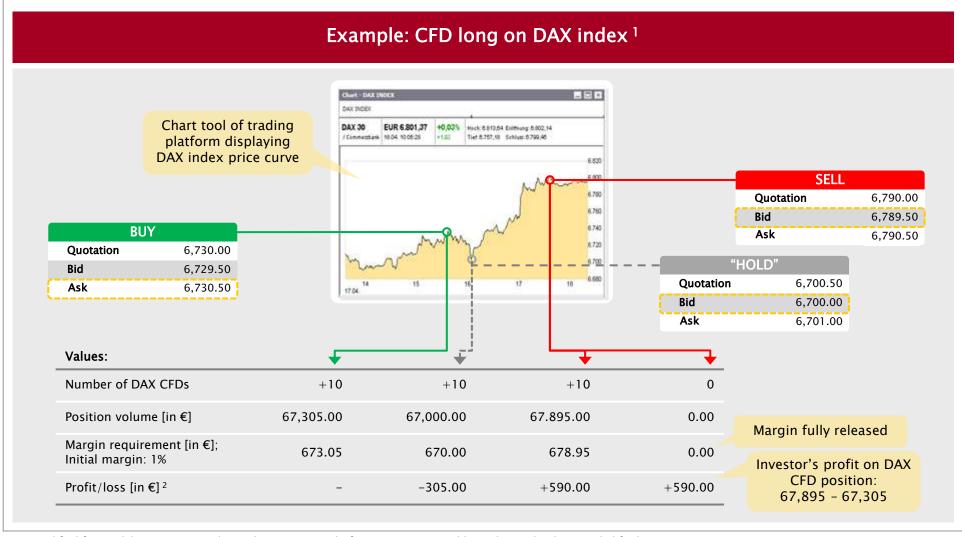
Source: METIS Analysis

Large parts of this potential result from superior product characteristics - viewed by a retail heavy trader...

Characteristics Financial instrument		Transaction costs	Product Simplicity	Potential Leverage ¹	Applicable in a bear market	Market coverage	Risk limitation	Overall
Direct investments (shares, bond, Forex, ETFs, etc.)						•		
	Knock-out/ turbo certificates							
Derivatives	Warrants							
Deriva	Options & futures			•				
	CFDs					•		
Retail heavy traders' view:								

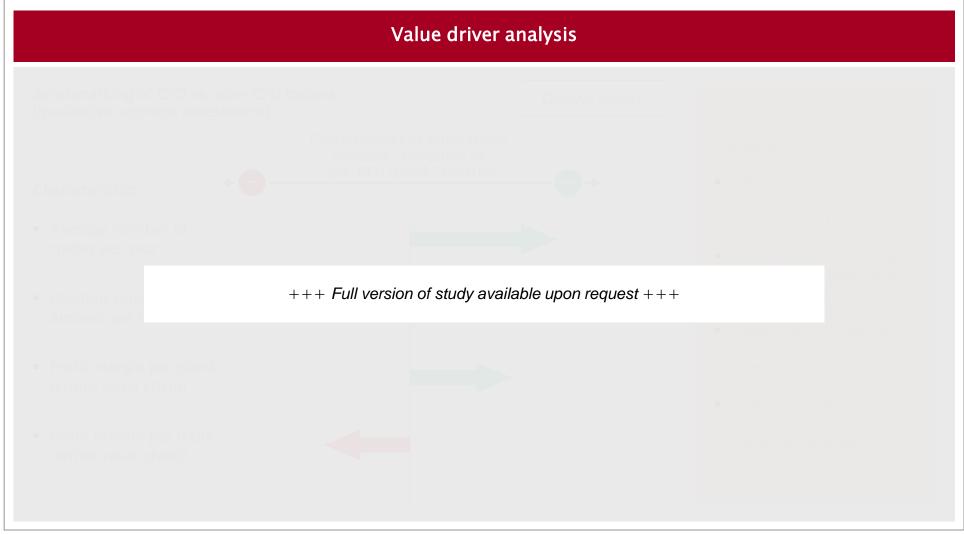
¹⁾ Percentage change in profits/losses of the financial instrument compared to necessary investment (purchase price, margin, premium etc.) 2) Most CFD broker offer risk limitation Source: METIS Analysis

... and last but not least by CFDs easy to understand structure – as shown in a trading example



¹⁾ Simplified fee model assuming intraday trading (no overnight financing cost) 2) Additional capital to be provided for losses Source: METIS Analysis

Likewise from a bank/broker point of view this customer potential leads to attractive business opportunities

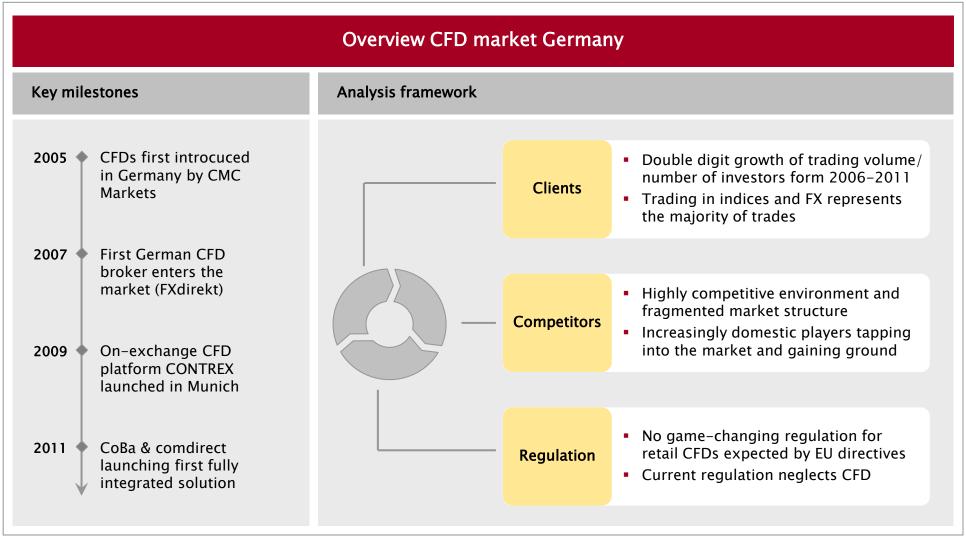


¹⁾ Segment with a minimum of 250 trades per year - before trading with CFDs Source: Industry experts, METIS analysis

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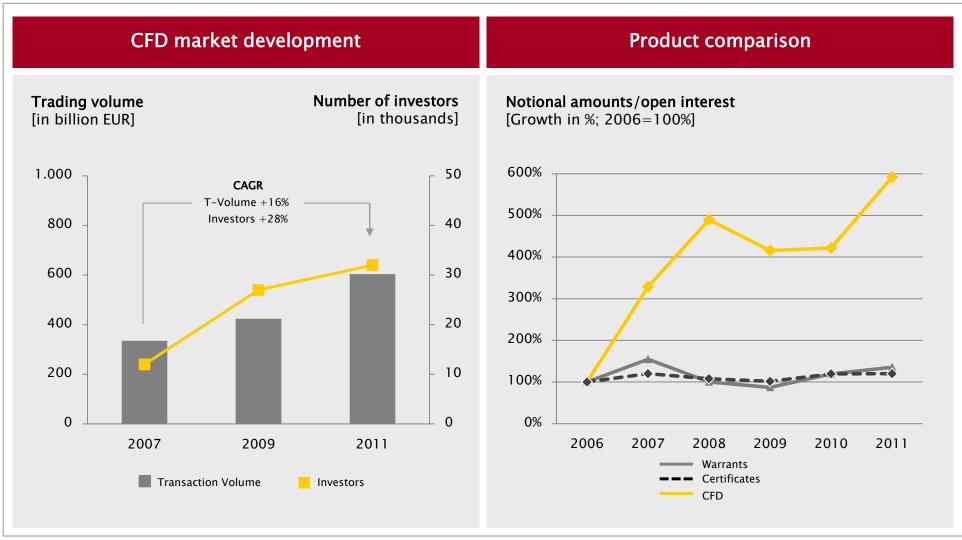
Germany is one of the most attractive markets, ranking second in terms of transaction volume worldwide



Source: FUCHSBRIEFE (2012), METIS Analysis



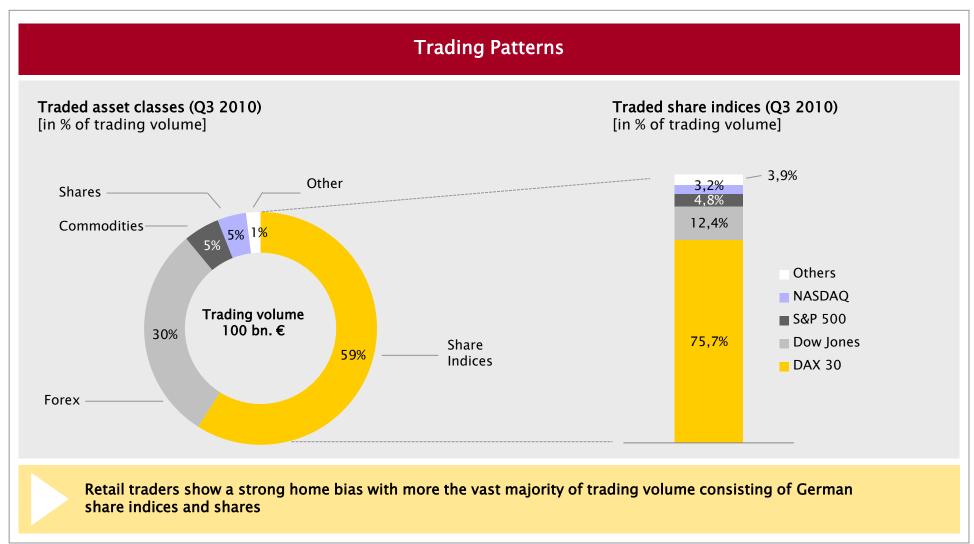
CFDs are growing more and more popular with German investors whilst outpacing other retail derivative products



Source: Steinbeis (2006-2010), Investment Trends (2011), Deutscher Derivateverband (2006-2011), METIS Analysis



Retail CFD traders display a great affinity towards indices and Forex trading - competitive pricing of these liquid underlyings reinforcing this effect



Source: Steinbeis 2010, Euro am Sonntag 2011, METIS Analysis

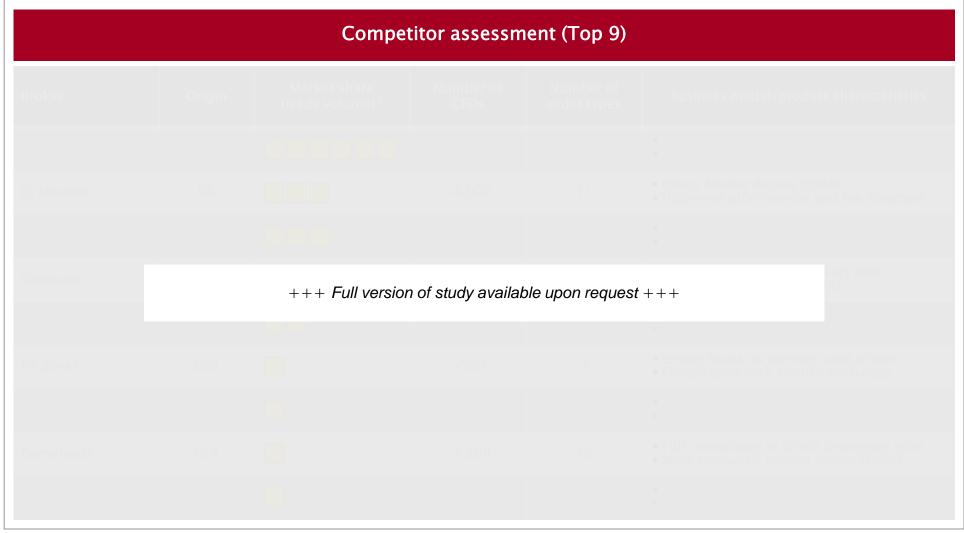


The competitive environment is dispersed over numerous national and international competitors





First mover CMC markets still holds the leading position in the German market yet loosing ground to an increasing base of domestic players





Further regulation for OTC derivatives, at times including CFD, is currently be discussed by various EU institutions

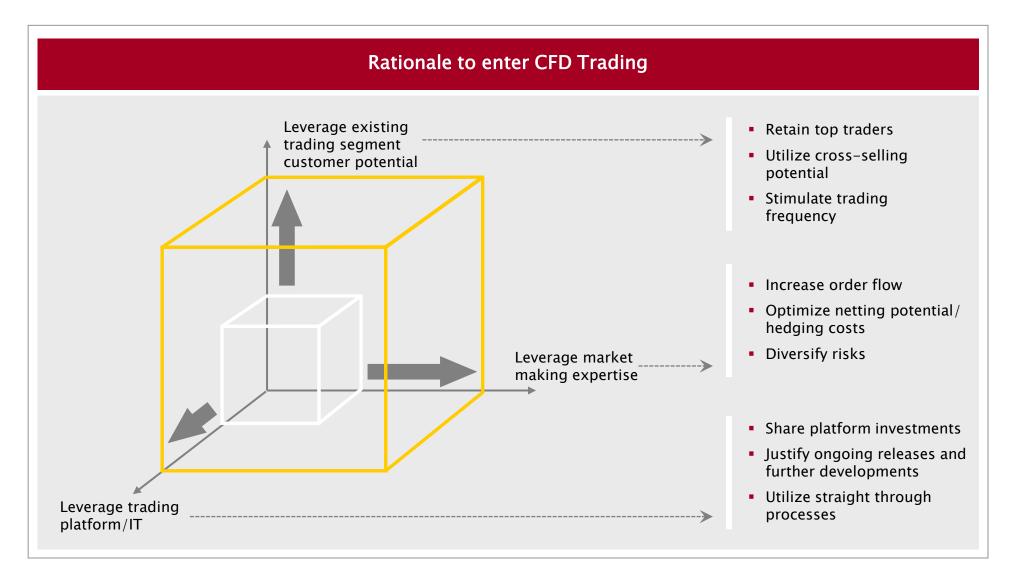
Regulatory initiatives with effect on German OTC derivatives market Regulation Status/timeline Major elements Assessment (Primary institution) Expected to become Central clearing obligations **EMIR** effective: earliest by Stricter capital requirements (ESMA) end of 2012 Reporting to trade repositories Most initiatives are still under discussion Expected to become Stricter investor protection by EU institutions: MiFID II/MiFIR effective: earliest by Extended pre-/post-trade transparency (EU Commission) respectively pending end of 2013 to OTC derivatives Regulatory focus on large institutional Expected to become EU-wide implementation of Basel III **CRD IV** effective: earliest by • Further capital requirements (collateral) derivatives investors: (EU Commission) 01/2013 for non-centrally cleared derivatives exemptions intended for non-financial and retail investors **EU Financial** EU-transactions in derivatives taxed by Ongoing discussion 0.01% (still under discussion) **Transaction Tax** launch uncertain Impact on retail CFD (EU Commission) Possible exemption for retail trades trading expected to be moderate **Short Selling** New oversight and disclosure IOSCO/CESR internal Restriction obligations discussions (IOSCO/CESR) Possible ban of "naked short selling"

Abbreviations: EMIR: European Market Infrastructure Regulation, MiFID: Markets in Financial Instruments Directive; CRD: Capital Requirements Directive

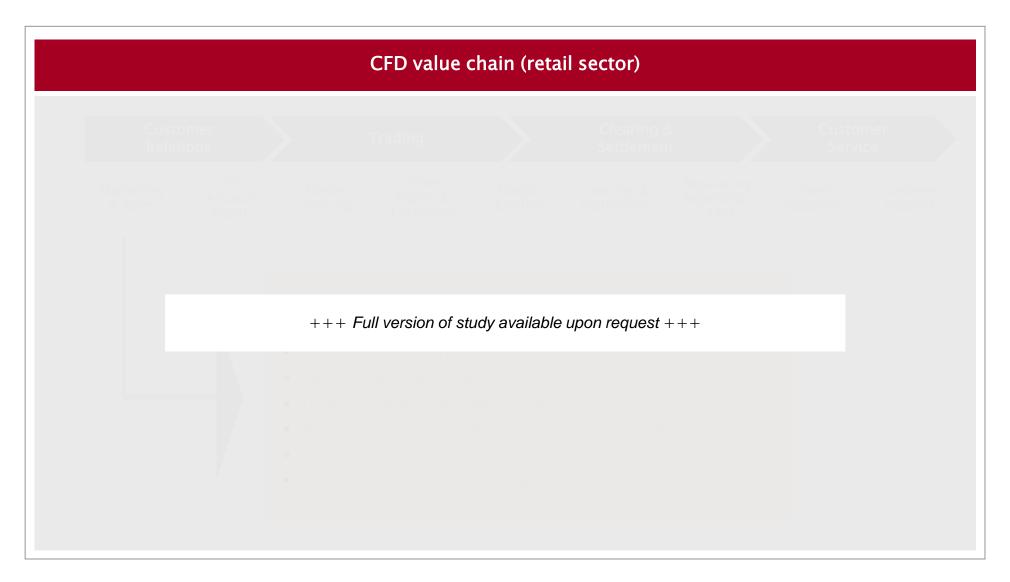
Source: DB Research, ESMA, EU Commission, METIS Analysis METIS 2012 – Proprietary & Confidential

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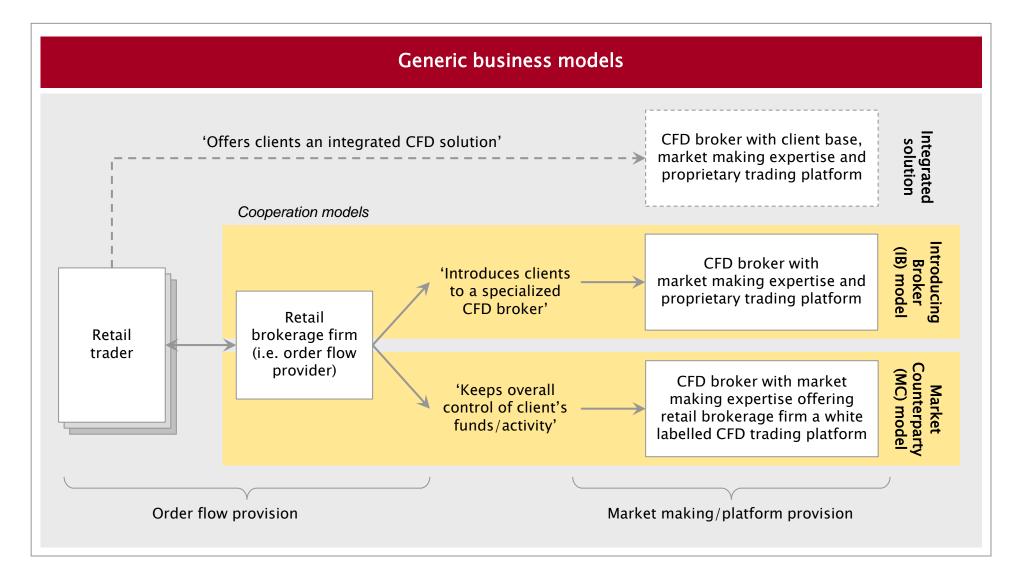
Entering the CFD trading market is conceivable for players being able to either leverage customer base, market making expertise or existing trading platforms



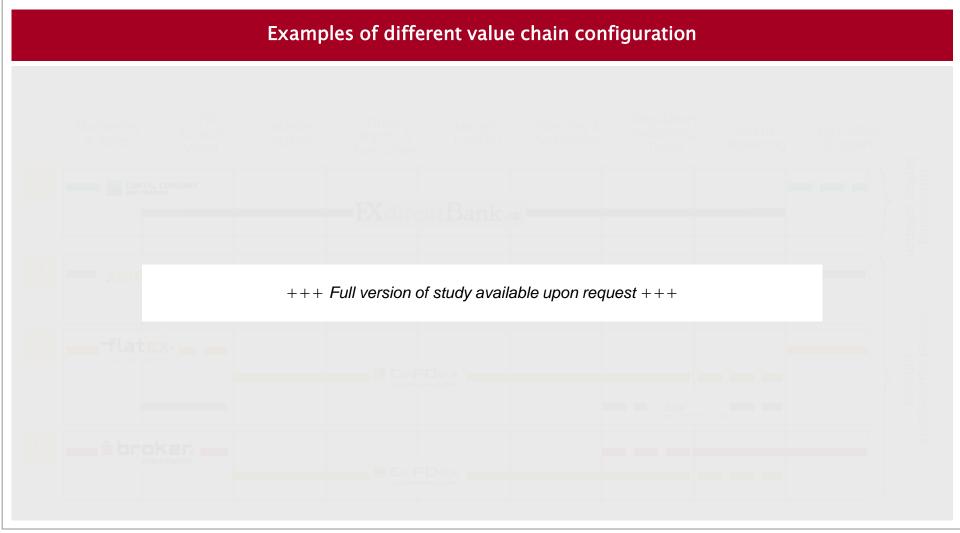
Critical success factors of the CFD value chain are real time pricing/margining, high performance IT systems and straight through processing



High-level, the set of CFD business models can be divided into an integrated solution as well as introducing broker and market counterparty models



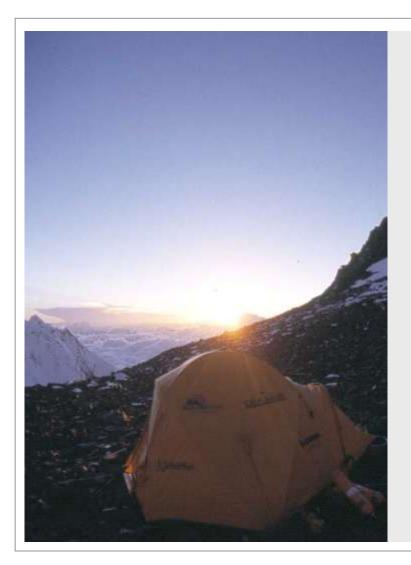
The majority of domestic retail brokerage firms entered the German market with market counterparty solutions



Source: METIS Analysis

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As a highly specialised consultancy, we assist our financial services clients in strengthening their market position and optimising their cost structures



METIS - Reaching new heights. Together.

We develop innovative, state of the art solutions tailored to the actual needs of the financial services industry and are competent partners for our client's senior management.

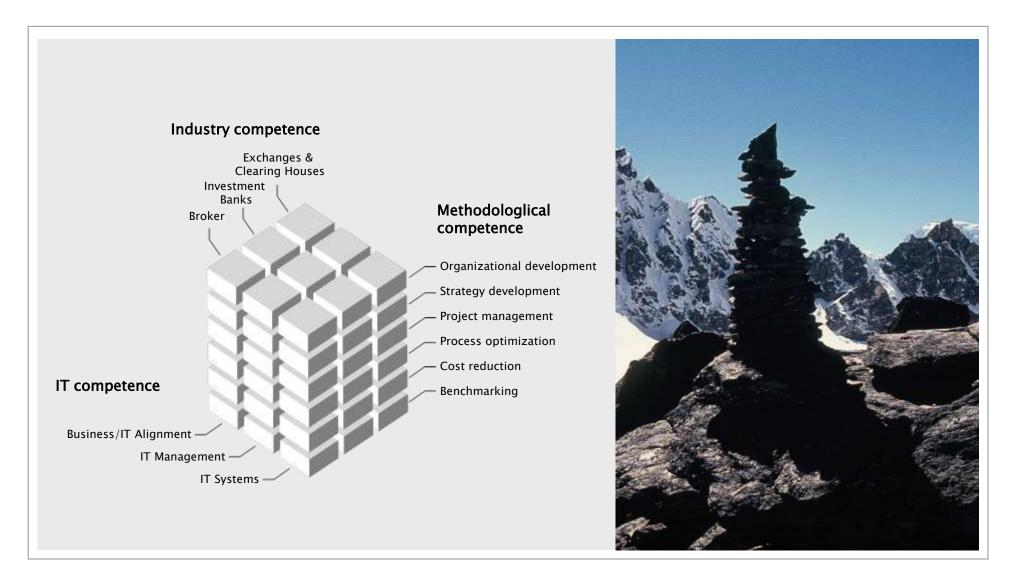
Our consulting approach is based on co-operative partnership, confidence and integrity; we actively and intensively collaborate with client staff members on all organisational levels.

We make sure that our concepts are successfully implemented and necessary changes are accepted and understood by all affected parties; we actively support our clients in their transformation process.

Our methodological competencies comprise market analyses, strategic and organisational development, cost improvement, process reengineering, benchmarking as well as project and change management.

We focus on the core processes and products in the context of "Capital Markets & Securities Services" as well as "Corporate Services" (in particular IT).

Our service offer for capital markets clients is based on comprehensive industry, methodological and IT competencies



Our teams successfully assisted some of the most renowned financial services players in their respective markets



As an example, METIS assisted a major German bank with implementing a CFD market counterparty solution together with an associated retail broker

Phase 1: Strategy development & basic conception

- Conduct a feasibility study and analyse potential show stoppers
- Draft a CFD process model, an account scheme as well as a highlevel context diagram of relevant systems & interfaces
- Definition of product features, positioning strategy and pricing

Phase 2: Platform implementation & market launch

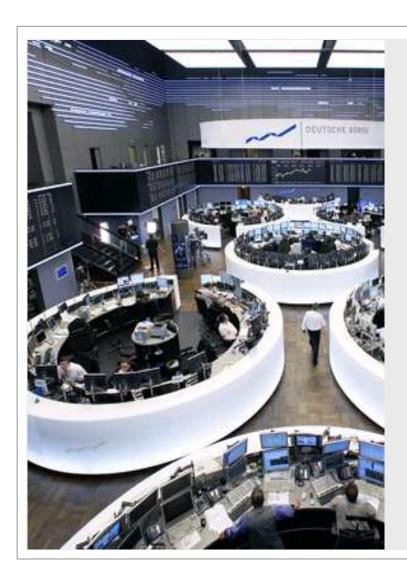
- Specification of functional requirements for account mgmt., trading, clearing and reporting; design of process flows & use cases
- Functional steering of the joint offshore/in-house development approach; preparation of IT concepts for a state of the art trading platform incl. customer and service frontends as well as interfaces
- Execution of comprehensive module and integration testing

Phase 3: Ongoing development & expansion

- Specification of platform enhancements (mobile frontend, chart trading etc.), support implementation and testing
- Evaluation of white label solution business potential and preparation of platform changes (data model, interfaces, service frontend etc.)



Furthermore, we have supported renowned clients in the securities industry and developed a unique expertise in trading, clearing and settlement infrastructure



Conception and implementation of a direct brokerage offer in Germany for a leading European universal bank

- Development of the business model, organizational and process concept as well as selection of IT partners (RFP process)
- Supporting the implementation process including connection of partners and platform launch

Process optimization for the Financial Markets Front, Middle und Back Office of a leading South African Corporate & Investment Bank

- Detailed documentation of processes and applications as well as systematic analysis of identified weaknesses
- Implementation master plan with over 300 individual measures to realize identified improvement potential

Implementation of an international IT-benchmarking study for stock exchanges and clearing houses

- Development of industry specific indicators in the segments of application development, computer center, and networking
- Carrying-out of data collection and preparation, as well as benchmarking to identify optimization potential for participants

The METIS management team has long standing experience in the financial services industry

Andreas Bornemann



Alexander Elsner



Thomas Ruppelt



- A.T. Kearney, Principal Financial Institutions
- Mitchell Madison Group, Partner Financial Services
- Ernst & Young International, Manager Financial Services
- 19 years of strategy and management consulting for direct brokers, investment banks, exchanges, and securities service providers
- Master of Business Administration (Dipl. Kfm.)

- Ernst & Young International, Partner & Head of Financial Services D/CH, member of E&Y Global Leadership Team
- Bayerische Hypotheken- und Wechselbank AG, Corporate Account Manager
- 23 years of strategy/management consulting for banks, insurance companies, leasing and factoring providers
- Banker
- Doctor of laws (Dr. jur.)

- MMG Partners, Partner
- Berliner Börse AG, Member of the Executive Board
- Mitchell Madison Group,
 Partner Global Securities Practice
- Deutsche Bank AG, Head Office IT/ORG
- 22 years of strategy/technology experience in the financial services industry (banks, capital markets and securities services)
- Dr. rer. nat. (Computer Science)

Please do not hesitate to contact us for further information

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